



Cornell University

# 2020-2021 Consolidated Financial Statement Audit

DFA Conversations

November 8, 2021

Presented by

Karen Mahalo – Associate Controller



- Executive Summary
- Statements of Financial Position
- Statements of Activities

Complete Audited Financial Statements on website:  
<https://www.dfa.cornell.edu/controller/reporting>



- 1. Clean audit opinion with no management letter comments**
- 2. Net assets increased \$3.1 billion to \$13.5 billion**
- 3. Positive operating results of \$87 million**
  - Revenues are at or exceeding pre-pandemic levels
  - Cost savings measures (curtailing discretionary spending)
- 3. Positive non-operating results of \$3.04 billion resulting from favorable market returns**
  - Long term investment rate of return was 41.9% in FY21 compared to 1.9% in the prior year
  - Increase in market value of interest rate swaps
  - Favorable change in post-retirement liability due to market value increase in plan assets



# Cornell University Statements of Financial Position

## Cornell University

Statements of Financial Position as of June 30, 2021 and June 30, 2020

	FY21	FY20	\$ Change	% Change
<b>Assets</b>				
Cash, receivables and other	\$ 2,431	\$ 2,171	\$ 260	12%
Investments	10,603	7,814	2,789	36%
Right of use assets	560	579	(19)	-3%
Land, buildings and equipment	4,314	4,287	27	1%
<b>Total assets</b>	<u>\$ 17,908</u>	<u>\$ 14,851</u>	<u>\$ 3,057</u>	<u>21%</u>
<b>Liabilities</b>				
Payables and other	\$ 2,000	\$ 2,022	\$ (22)	-1%
Lease liabilities	581	590	(9)	-2%
Bonds and notes payable	1,877	1,918	(41)	-2%
<b>Total liabilities</b>	<u>4,458</u>	<u>4,530</u>	<u>(72)</u>	<u>-2%</u>
<b>Net Assets</b>				
Without donor restrictions	3,833	3,029	804	27%
With donor restrictions	9,617	7,292	2,325	32%
<b>Total net assets</b>	<u>13,450</u>	<u>10,321</u>	<u>3,129</u>	<u>30%</u>
<b>Total liabilities and net assets</b>	<u>\$ 17,908</u>	<u>\$ 14,851</u>	<u>\$ 3,057</u>	<u>21%</u>

\$ in millions



**Cornell University**

**Statements of Activities for the Years-Ended June 30, 2021 and June 30, 2020**

	FY21	FY20	\$ Change	% Change
<b>Operating revenues and expenses</b>				
Tuition and fees, net	\$ 792	\$ 802	\$ (10)	-1%
State and federal appropriations	144	150	(6)	-4%
Grants, contracts and similar agreements	923	883	40	5%
Contributions	366	288	78	27%
Investment return, distributed	350	337	13	4%
Medical Physician Organization	1,176	1,031	145	14%
Auxiliary and educational activities	840	850	(10)	-1%
<b>Total revenues</b>	<b>4,591</b>	<b>4,341</b>	<b>250</b>	<b>6%</b>
<b>Compensation and benefits</b>	<b>3,061</b>	<b>2,995</b>	<b>66</b>	<b>2%</b>
<b>Supplies, services and other</b>	<b>961</b>	<b>1,038</b>	<b>(77)</b>	<b>-7%</b>
<b>Maintenance and facilities costs</b>	<b>146</b>	<b>133</b>	<b>13</b>	<b>10%</b>
<b>Interest expense</b>	<b>31</b>	<b>38</b>	<b>(7)</b>	<b>-18%</b>
<b>Depreciation</b>	<b>305</b>	<b>313</b>	<b>(8)</b>	<b>-3%</b>
<b>Total expenses</b>	<b>4,504</b>	<b>4,517</b>	<b>(13)</b>	<b>0%</b>
<b>Change in net assets from operating</b>	<b>87</b>	<b>(176)</b>	<b>263</b>	<b>149%</b>
<b>Nonoperating revenue and (expenses)</b>				
Contributions (capital and endowments)	309	246	63	26%
Investment return, net of distributions	2,587	(175)	2,762	1578%
Other	146	(208)	354	170%
<b>Change in net assets from nonoperating</b>	<b>3,042</b>	<b>(137)</b>	<b>3,179</b>	<b>2320%</b>
<b>Change in net assets</b>	<b>\$3,129</b>	<b>\$ (313)</b>	<b>\$ 3,442</b>	<b>1100%</b>

\$ in millions



Cornell University

# Questions



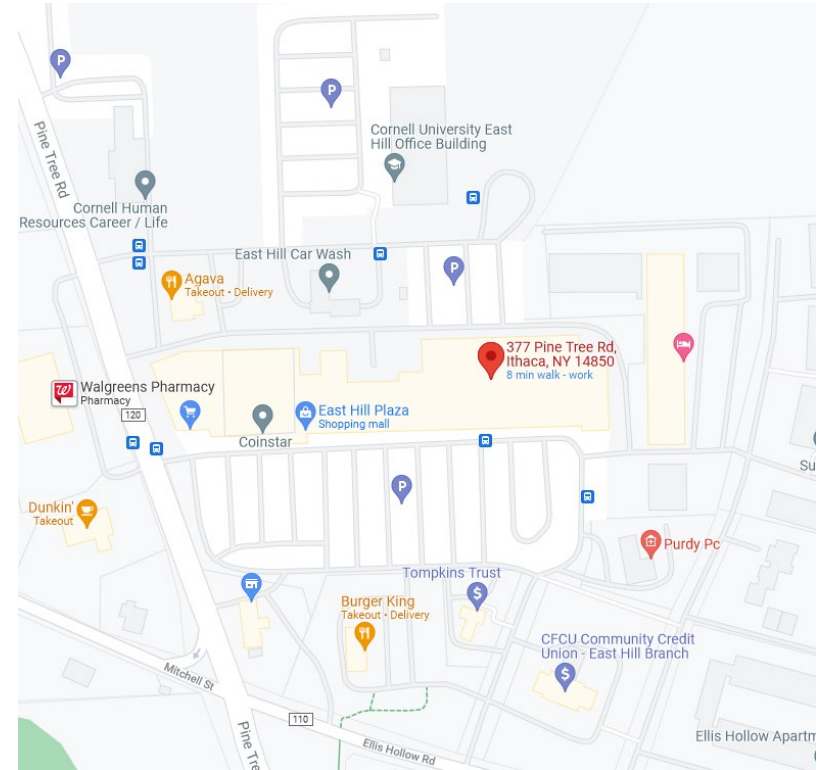
# DFA Remote Work

DFA Conversations

November 8, 2021

# DFA will remain a primarily remote workforce

- Consolidate into smaller space in East Hill Plaza.
  - Former Payroll Office
  - Street address:  
377 Pine Tree Road
- Visitor and ParkMobile parking available.





# On-Site Activities

- Mail processing
  - Mail or check drop-offs can be done using the 377 Pine Tree Road drop box.
- Deposits

DFA employees will come to campus to obtain materials (review non-scanned records), visually inspect an item (e.g., equipment inventories), and participate in events (e.g., search committees, departmental training, etc.).

# Communications



Email



Phone: All DFA staff will be on RingCentral phone system later this month



One-to-one contacts:  
Teams chat and video



Meetings: Zoom

# Training Primarily Online

- Register via CULearn
- Instructor-led classes and self-help tutorials
- Specialized training on unique topics by request

# Customer Support



Self help – DFA web site  
(<https://www.dfa.cornell.edu/>)



Email to create service ticket is preferred  
contact method.

# Some Frequently Used Contacts

Topic	Address
Capital Assets	capitalassets@cornell.edu
Foreign Natl Info	cu_fnis@cornell.edu
General Accounting	accounting@cornell.edu
KFS	<a href="https://www.dfa.cornell.edu/fis/gethelp">https://www.dfa.cornell.edu/fis/gethelp</a>
Reporting	kfs-idr@cornell.edu
Payroll	payroll@cornell.edu
Procurement	procure.support@cornell.edu
Sponsored Funds	sfs-help@cornell.edu
Tax	tax@cornell.edu
Travel	concur-support@cornell.edu
UBSC	ubsc@cornell.edu

Other contact information  
available at:

<https://www.dfa.cornell.edu/contact/>